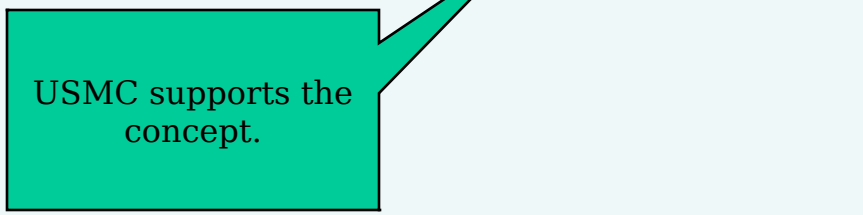
Joint Requirements Board

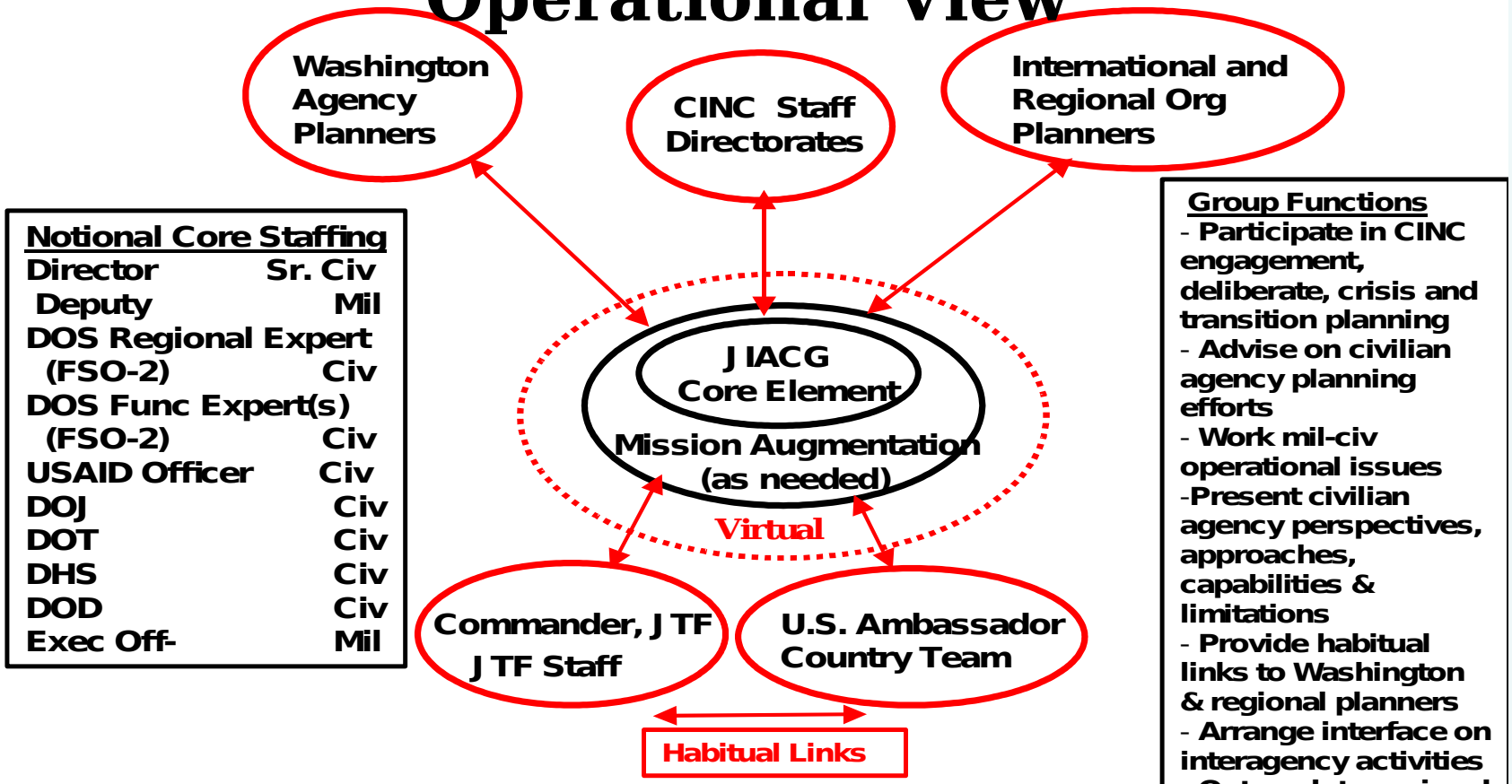
Post-MC02 Capability Recommendations for

Joint Interagency Coordination Group (JIACG)



Mr. Phil Kearley, GS
United States Joint Forces Command
Joint Experimentation Directorate

Joint Interagency Coordination Group Operational View



Notional Core Staffing

Director	Sr. Civ
Deputy	Mil
DOS Regional Expert (FSO-2)	Civ
DOS Func Expert(s) (FSO-2)	Civ
USAID Officer	Civ
DOJ	Civ
DOT	Civ
DHS	Civ
DOD	Civ
Exec Off-	Mil

Group Functions

- Participate in CINC engagement, deliberate, crisis and transition planning
- Advise on civilian agency planning efforts
- Work mil-civ operational issues
- Present civilian agency perspectives, approaches, capabilities & limitations
- Provide habitual links to Washington & regional planners
- Arrange interface on interagency activities
- Outreach to regional civilian players

Why We Are Here

1. This brief seeks JROC endorsement for USJFCOM JIACG transformation change recommendation (CJCSI 3180.01 CCR)
2. No funding required.

JIACG Transformation Change ecommendation

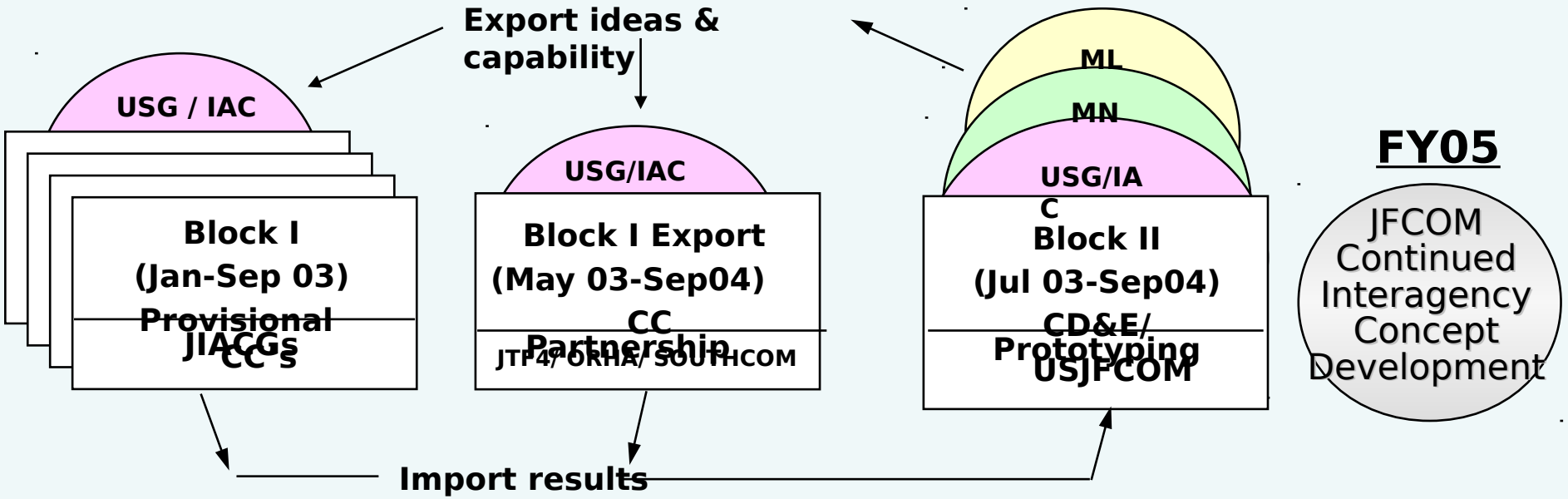
Prototypes and Delivers Products and Services

to Combatant Commands that will:

1. **Define JIACG unique interagency personnel requirements, roles, responsibilities, business rules, and reach back capability (CIE).**
2. **Address Provisional CC JIACG concerns.**
3. **Provide Flexible Template for FY 05 Fielding Decision. Goal is to s current CC manpower alloca**

SOUTHCOM, EUCOM, CENTCOM and PACOM already have a prototype JIACG.

JIACG Prototype Methodology



Block I: Deliver JIACG blueprint and CIE connectivity to CCs; continue refinement and exploration, feedback to Block II development

Block I: Advance concept through CC prototyping, feedback to Block II

Block II: Develop and integrate multi-latera integrate results

JROC has already approved CIE capability.

of Block I and Block I Export operations and exercises

JCPAT Staffing Summary

1. JIACG package on JCPAT, 6 Dec 02. Flag-level staffing complete,14 Mar 03
2. 30 critical comments identified.
3. All critical comments resolved.
4. **Package reposted 2 Apr 03.

**** Air Force Subsequent Non-Concur - Manpower and**

Funding Concerns

USMC concurs with JIACG based on no new joint billets. JIACG should not create an additional personnel bill for services.

JIACG Capability Recommendations - Doctrine

1. **Analyze impacts of JIACG on joint publication assessment and publication schedule.**

   OPR: USJFCOM J9/J7

   Suspense: Ongoing

2. **Provide information brief to Joint Doctrine Working Party (JDWP)**

   OPR: USJFCOM,
   Suspense: June 03

JIACG Capability Recommendations - Organization

1. **USJFCOM stand-up a prototype JIACG to refine the concept in FY 03 and 04 joint experimentation, exercises, and real-world operational planning.**

   OPR: USJFCOM
   Suspense: Sep 04

JIACG Capability Recommendations - Training

1. Develop a JIACG training strategy with mission essential tasks and training standards.
   OPR: USJFCOM
   Suspense: Sep 04

2. Integrate JFCOM prototype JIACG into existing DOD interagency training and exercise program.
   OPR: USJFCOM
   Suspense: Sep 04

3. Analyze JIACG lessons learned from exercises and real world operations, and integrate results into joint training tasks and standards.

JIACG Capability Recommendation - Materiel

1. Leverage DJC2 ORD effort to assess the requirements to extend the interim CIE outside DOD.

   OPR: USJFCOM lead, with support from Joint Staff

   J6 and ASD/C3I

   Suspense: Jun 03

JIACG Capability Recommendation – Leadership and Education

1. **USJFCOM develop relevant PME strategies to support implementation of JIACG curricula at joint, service, and professional institutions through the Military Education Coordination Council (MECC),**

OPR: USJFCOM with support from Joint Staff J7 and Services

Suspense: Sep 04

SUMMARY

- Operationalizes experimental concept.
- ORHA (Garner Group) and CENTCOM/TF 4 validation and feedback.
- No funding required.
- Supports Combatant Command provisional JIACG
- Develops organizational structure and implementing costs for fielding decision with goal of no manpower growth.
- Provides transformational command and control capabilities for Combatant Commanders.

Recommended Joint Requirements Oversight Council Actions

- JROC endorse USJFCOM transformational change package recommendations
- JROC endorse USJFCOM iterative development of prototype JIACG

BACKUPs

JIACG Critical Comment Resolution

Organization	Critical	Unresolved
US Army	4	0
US Marine Corps	5	0
JS J5	6	0
USPACOM	4	0
USEUCOM	3	0
JS J6	3	0
JS J7	4	0
NORAD	1	0
Total	30	0

JIACG Funding Requirements

Package	Type	Recommendation	OPR	$FY03	$FY04	$Total (FY03-04)
JIACG	D	Analyze impact of JIACG concept on joint pubs and joint pub assessment and publication schedule	USJFCOM	180K		180K
JIACG	O	Stand up prototype JIACG	USJFCOM	450K	1.8M	2.25 M
JIACG	T	Develop JIACG training strategy	USJFCOM		360K	360K
JIACG	L	Develop JIACG curricula for JPME	USJFCOM		180K	180K
Total FY03-04 funding required for JIACG DOTMLPF Recommendations (USJFCOM internal resources)				630K	2.34M	2.97 M

Joint Interagency Coordination Group

WHAT JIACG IS:

- A multi-functional ***advisory element*** on the Combatant Commander's staff that facilitates information sharing across the interagency community
- A means through habitual collaboration to ***integrate campaign planning*** efforts between the strategic and operational levels across all U.S. government agencies. Includes ***tools*** and ***procedures.***

Joint Interagency Coordination Group

WHAT JIACG DOES:

- Participates in theater strategic engagement, and deliberate, crisis action, and transition planning.
- Informs Combatant Commander and JTF of Civilian Agency campaign planning, sensitivities and support requirements, capabilities, and limitations.
- Informs Civilian Agencies of Combatant Commander and JTF operational requirements, concerns, capabilities and limitations.
- Does not infringe on current staff

JFCOM's JIACG Plan of Action

1. Establish a prototype JIACG capability in Combatant Command environments.
2. Supports Command Objective:

   "Lead development of transformation concepts… and delivers these concepts to Combatant Commands when they reach sufficient maturity."
3. Assistance to Iraqi Freedom post-war planning (ORHA and CENTCOM TF4) providing data to advance concept and feedback results.

JIACG Prototype Deliverables

1. JIACG Block II
   a. Mission tasks
   b. Core competencies required
   c. Concept of Operations
   d. Procedures
   e. Business rules
   f. Pre-Doctrinal pamphlets and handbooks
   g. Organizational structure and implementing costs for fielding decision
2. Seeds of an interagency inclusive CIE
   a. Established connections and relationships with operational planners in the relevant departments and agencies
3. Support to SJFHQ and enablers (ONA, EBO, JISR and others)
   a. Establish interagency awareness of these concepts and contacts for gathering data and including relevant individuals in the concept development, experimentation and prototyping processes.